Bay County Road Commission 2023

Annual Report









Engineer-Manager's Report

Attached is the 124th Annual Report to the Board of County Road Commissioners, County of Bay (BCRC). After many years of writing this report from the viewpoint of what the BCRC was limited to or couldn't do as a result of historic underfunding and/or inflation out-pacing revenues, this year's report focuses on the positives. The report includes; BCRC revenues, expenditures and brief summary of services provided in 2023. Please see Page 2, Exhibit A, of this report for specific financial information.

Staffing levels remained steady, averaging around 53 employees. Michigan Transportation Fund (MTF) revenue, the BCRC's primary operating and maintenance funding source, increased by 4.4% (\$661,440) from 2022 totals. This is a full point below the final Engineering News Record construction cost index for the year. The BCRC was able to complete 11 miles of asphalt road rehabilitation, preventative maintenance on four (4) major bridges and replace one major (Mackinaw Road) and one minor (Richie Road) bridge in 2023. New equipment expenditures included; one new tandem salt/plow truck, three (3) extended cab pick-ups and one Dura-Patcher, equating to just under \$1.3 million.

Our ability to use and secure additional funding remains strong. The largest appropriation in BCRC history was received through BCRC staff partnering with State Senator Kristen McDonald-Rivet, who secured \$10.0 million for the State Park Drive Rehabilitation Project. The BCRC continues to use funds available via our membership in Rural Task Force 7B, BCATS and MATS, through selecting and advocating submitted BCRC projects, as essential to community needs. By partnering with Michigan Technological University, the Department of Environment, Great Lakes and Energy (EGLE), Entech, Inc. and Pavement Solutions, Inc (the last two being private companies), the BCRC has secured over \$2.0 million in grants over the past three years. All of these through EGLE's Scrap Tire Grant Program, where we use recycled crumb rubber from old tires as an additive to both Hot Mix Asphalt and our chip seal process. Both products are showing very favorable results, with more work planned over the next several years.

Our staff continues to receive compliments for their maintenance efforts throughout Bay County. BCRC crews, which provide snow plowing, concrete highway repair/patching, drainage repair, emergency signing and a host of other services, continually receive accolades and high marks for their workmanship, especially from the Michigan Department of Transportation (MDOT). These complimentary remarks are also regularly heard during Board meetings, from many of the Township officials. The BCRC's maintenance staff is committed to serve the needs of Bay County's motoring public.

BCRC staff continue to complete in-house engineering design for BCRC and MDOT/Federal-Aid projects. Construction engineering staff continue to complete inspection and administrative duties for road, bridge and drainage construction projects. By utilizing BCRC employees, results in savings to the BCRC well into the hundreds of thousands per year.

MTF revenues will increase per the inflationary formula contained in the 2016 road funding legislation. The 2024 budget includes 15.9 miles of hard-surface paving, with a large (Doud Road) and two "short" span bridge replacements. Equipment expenditure include; one new tandem salt/plow truck, two (2) new roadside tractors with back and side mowers.

We continuously look for ways to reduce costs, identify and secure additional road and bridge grant funding and work with the Townships to address road needs. We diligently review our policies and procedures, institute new when necessary, in an ongoing effort to cost-effectively use the revenues we receive and provide the best possible road and bridge system for Bay County.

Respectfully submitted,

James C. Lillo, P.E. Engineer-Manager June 17, 2024

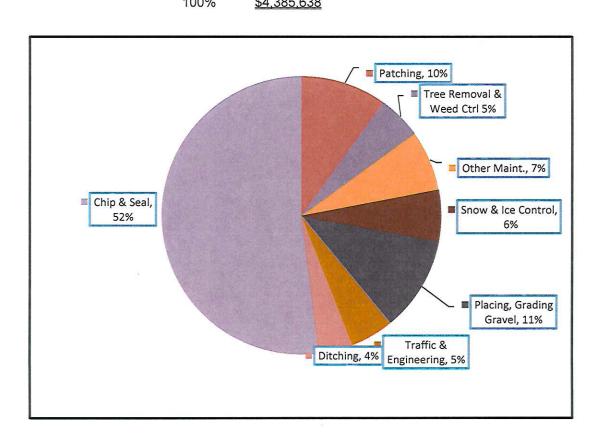
EXHIBIT A

Bay County Residents:	102,985	Total Revenue \$22,922,799
Road Commission Employees:	54	MI Transportation Fund (MTF) \$14,993,196
Commissioners:	3	Federal Revenue \$1,973,052
		State Trunkline/Other \$1,962,505
Townships served:	14	Township Contributions \$2,088,388
		Miles of 2023 Hvy Maint. Projects 35.76
Bangor	Kawkawlin	Miles of Chip/Seal Projects 75.65
Beaver	Merritt	Building Better Local Road Used \$260,000
Frankenlust	Monitor	Primary Heavy Maint. Projects \$4,872,769
Fraser	Mt. Forest	Local Heavy Maint. Projects \$315,878
Garfield	Pinconning	Bridge Maintenance & Inspection: \$1,140,045
Gibson	Portsmouth	Tons of Salt Used 7,129
Hampton	Williams	

Expense Categories for Local Road Maintenance:

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	% of Total	Amount for 2023		10.000 (1
Patching	10%	\$455,250	Total Miles of Road	1,032
Tree Removal & Weed Control	5%	202,404	Miles of Primary Road	370
Other Maint.	7%	294,590	Miles of Local Road	662
Snow & Ice Control (8% in 2022)	6%	259,998	Miles of Paved Road	870
Placing, Grading Gravel	11%	486,463	Bridges	85
Traffic & Engineering	5%	235,596		
Ditching	4%	163,596		
Chip & Seal (47% in 2022)	52%	2,287,741		
Total	100%	\$4 385 638		



Mission Statement

Our mission is to maintain a county road system that is safe and convenient for public travel. We will strive to provide the highest quality, cost-effective services to maintain and improve our road system.

Our work is a co-operative effort - a partnership between employees, residents, townships, and other government units.

Our policy is to be available and responsive to the needs of the citizens of Bay County.

Our Philosophy is to create an environment where all employees:

- Support working together and are involved in the organization process.
- Are properly trained and informed to help them achieve their full potential.
- Are willing to listen to and treat each other with respect.
- Are willing to be pro-active and utilize problem solving, cost reduction techniques.
- Engage in continuous improvement and education in all aspects of our mission.
- Are proud to be members of the Road Commission team.

BAY COUNTY ROAD COMMISSION - Safety and Service

Board of County Road Commissioners

The Board of County Road Commissioners, County of Bay, consists of three members who are elected by a majority of the voting public. The road commissioners serve six-year staggered terms (one road commissioner being elected every two years). Their compensation, fixed by the Bay County Board of Commissioners, is paid from road funds on a salary basis.

The Board is the policy-making body of the Bay County Road Commission and is responsible for establishing budget priorities and managing Motor Transportation Funds (MTF) received on an annual basis. The 2023 MTF equaled \$14,993,196. The Board holds regularly scheduled public meetings, one every two weeks, to communicate with township officials and county residents on a variety of road, bridge and safety issues.



WILLIAM E. SCHUMACHER Chairman

Mr. William (Bill) Schumacher has been on the Board since 2019, a commissioner in 2019, Vice-Chairman in 2020 and, in 2021, was elected Chairman. Mr. Schumacher graduated from Delta College and was a former Trustee in Merritt Township.

2019 - 2024



WILLIAM A. JORDAN Vice-Chairman

ELECTED TERM 2021 - 2026

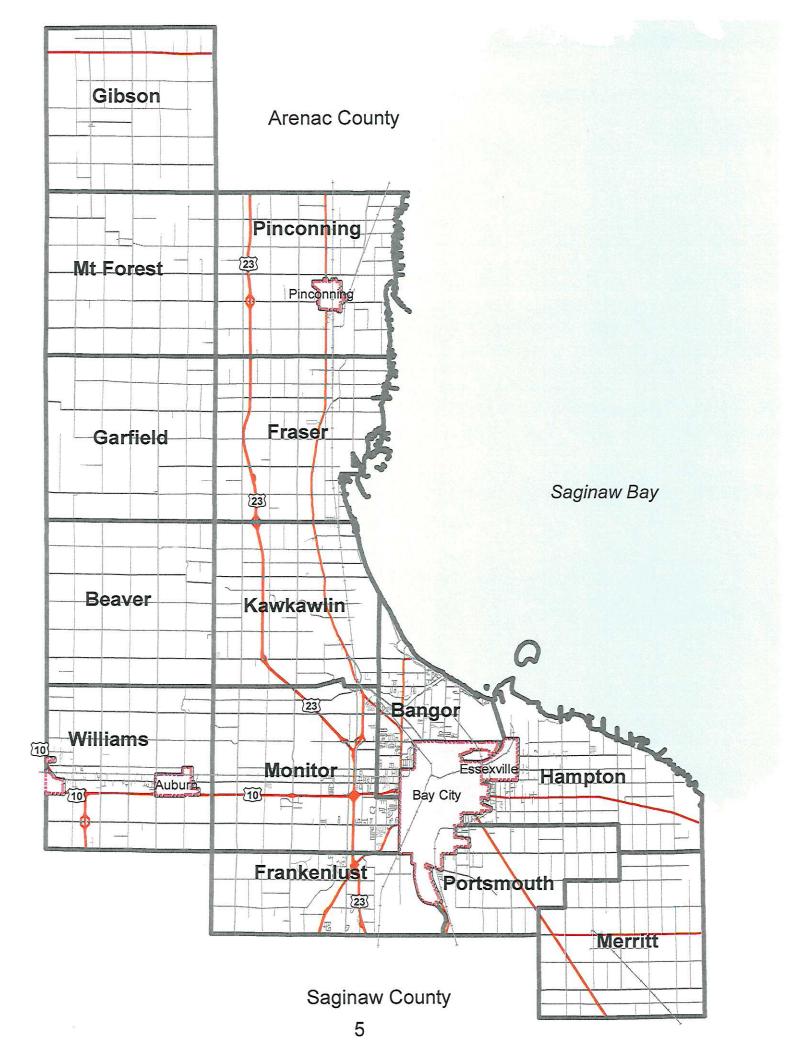


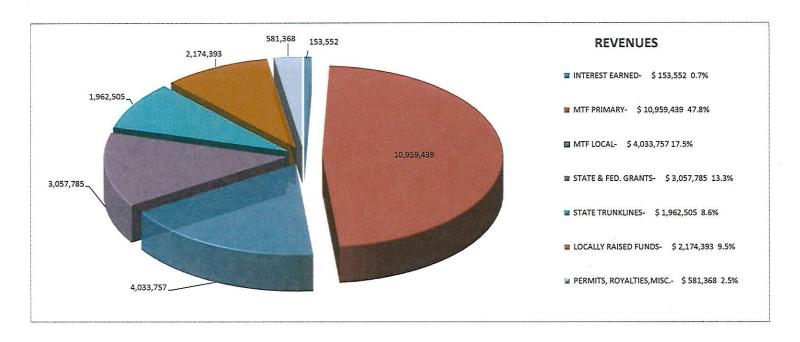
KEVIN D. SHARK Commissioner

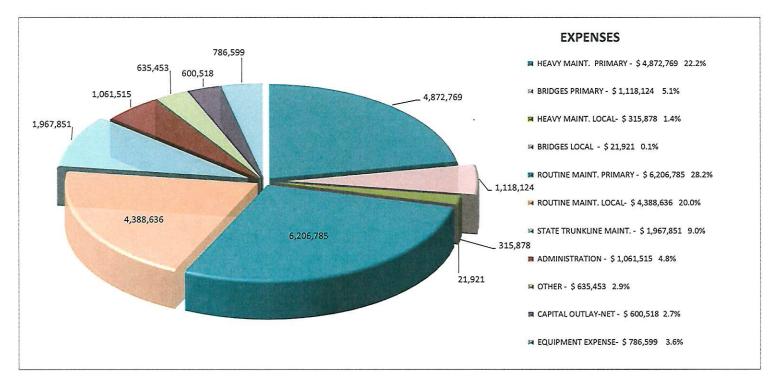
ELECTED TERM 2023 - 2028

2600 E. Beaver Road Kawkawlin, MI 48631 Phone: (989) 686-4610 Fax: (989) 686-4620

www.baycoroad.org







BAY COUNTY ROAD COMMISSION COMBINED BALANCE SHEET ALL FUND TYPES AND ACCOUNT GROUPS DECEMBER 31, 2023

	General Operating
ASSETS	-
Cash and Cash Equivalents- On Deposit with Banks On Deposit with County Treasurer State Motor Transportation Funds State Trunkline Maintenance State Transportation DeptOther Township Road Agreements Due from County General Fund Accounts Receivable Inventories - Road Materials - Equipment Parts and Materials Prepaid Expenses Interest Receivable Deferred Federal Aid	\$ 295,832 6,366,181 2,811,695 65,172 - 89,163 - 38,999 925,675 330,090 93,433
Fixed Assets Net of Accumulated Depreciation Amount to be Provided for Retirement of General Long-Term Debt	=
Total Assets	\$11,016,240
LIABILITIES AND FUND EQUITY	
Liabilities: Accounts Payable Notes Payable - Short Term Accrued Liabilities Deferred Revenue Advances from State Other Liabilities Accrued Sick Leave & Vacation Total Liabilities	763,457 126,325 1,250,000 409,110 10,000 - 2,558,892
Fund Equity: Investment in General Fixed Assets Fund Balance: Primary Local County Road Total Fund Balances	392,389 6,425,400 1,639,559 8,457,348
Total Liabilities and Fund Equity	\$ 11,016,240

	Account	Groups	3	Tota	(Memo Only)
dv.	Fixed		Long-Term		
<u></u>	Assets		Debt	Dece	mber 31, 2023
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\$	3,388,396	\$	1,850,552	(16,255,188

STATEMENT OF REVENUES & EXPENSES BY FUND

Primary Road Fund Road					
Nevenue		Primary	Local	Road	
Michigan Transportation Fund State Other Funding \$10,959,439 \$4,033,757 \$ - \$14,993,196 State Other Funding 1,084,733 1,084,733 Federal Revenue 1,973,052 1,973,052 County Raised Revenue - 2,174,393 - 1,962,505 1,962,505 Gain on Disposal of Equipment Interest Earned 4,122 110,017 39,413 153,552 Miscellaneous Revenue 32,521 33,044 51,082 116,647 Other 2 421,774 421,746 Total Revenue \$14,053,867 \$6,351,213 \$2,517,719 \$22,922,799 Expenditures ** <t< td=""><td><u>DESCRIPTION</u></td><td>Road Fund</td><td>Road Fund</td><td>Comm. Fund</td><td>Total</td></t<>	<u>DESCRIPTION</u>	Road Fund	Road Fund	Comm. Fund	Total
Michigan Transportation Fund State Other Funding \$10,959,439 \$4,033,757 \$ - \$14,993,196 State Other Funding 1,084,733 1,084,733 Federal Revenue 1,973,052 1,973,052 County Raised Revenue - 2,174,393 - 1,962,505 1,962,505 Gain on Disposal of Equipment Interest Earned 4,122 110,017 39,413 153,552 Miscellaneous Revenue 32,521 33,044 51,082 116,647 Other 2 421,774 421,746 Total Revenue \$14,053,867 \$6,351,213 \$2,517,719 \$22,922,799 Expenditures ** <t< td=""><td></td><td></td><td></td><td></td><td></td></t<>					
State Other Funding					TON BY ALL DESCRIPTION OF THE PARTY.
Pederal Revenue	Michigan Transportation Fund		\$ 4,033,757	\$ -	
County Raised Revenue 2,174,393 2,2174,393 State Trunkline - - 1,962,505 1,962,505 Gain on Disposal of Equipment Interest Earned 4,122 110,017 39,413 153,552 Miscellaneous Revenue 32,521 33,044 51,082 116,647 Other - - 2 421,744 421,746 Total Revenue \$14,053,867 \$6,351,213 \$2,517,719 \$22,922,799 Expenditures Construction \$<	The same of the sa		8≡	3 -	THE PROPERTY OF THE PROPERTY OF
State Trunkline - - 1,962,505 1,962,505 Gain on Disposal of Equipment - - 42,975 42,975 Interest Earned 4,122 110,017 39,413 153,552 Miscellaneous Revenue 32,521 33,044 51,082 116,647 Other - 2 421,744 421,746 Total Revenue \$14,053,867 \$6,351,213 \$2,517,719 \$22,922,799 Expenditures Construction \$		1,973,052	(0	3 -	
Gain on Disposal of Equipment Interest Earned 4,122 110,017 39,413 153,552 Miscellaneous Revenue 32,521 33,044 51,082 116,647 Other 2 421,744 421,746 Total Revenue \$14,053,867 \$6,351,213 \$2,517,719 \$22,922,799 Expenditures Construction \$-<		3	2,174,393	\ <u>-</u>	
Interest Earned		# ()	92		
Miscellaneous Revenue 32,521 33,044 51,082 116,647 Other - 2 421,744 421,746 Total Revenue \$14,053,867 \$6,351,213 \$2,517,719 \$22,922,799 Expenditures Construction \$ - \$ - \$ - Heavy Maintenance 4,872,769 315,878 - 5,188,647 Heavy Maint. Structures 1,118,124 21,921 - 1,140,045 Routine Maintenance 6,206,785 4,388,636 - 10,595,421 Administrative 765,063 296,452 1,967,851 1,967,851 Purchase of Federal Aid - - - - - Equipment Account 322,276 284,152 180,171 786,599 - Other - - - 57,380 57,380 - - Total Operating Expenditures \$13,285,017 \$5,307,039 \$2,205,402 \$20,797,458 Net Capital Outlay -		=	2 =		
Other - 2 421,744 421,746 Total Revenue \$14,053,867 \$6,351,213 \$2,517,719 \$22,922,799 Expenditures Construction \$ - \$ - \$ - \$ - Heavy Maintenance 4,872,769 315,878 - 5,188,647 Heavy Maint. Structures 1,118,124 21,921 - 1,140,045 Routine Maintenance 6,206,785 4,388,636 - 10,595,421 Administrative 765,063 296,452 - 1,061,515 State Trunkline - - - - - Purchase of Federal Aid -		de la Terrando de			
Expenditures S	Miscellaneous Revenue	32,521	33,044		
Expenditures S	Other	=:	2	421,744	421,746
Construction \$ - \$ 1,40,045 \$ 1,40,045 \$ 200,0785 \$ 4,388,636 - \$ 10,595,421 \$ 10,595,421 \$ 200,595,421 \$ 200,595,421 \$ 200,595,421 \$ 200,595,421 \$ 200,595,421 \$ 200,515 \$ 200,585 \$ 200,585 \$ 200,585 \$ 200,585 \$ 200,585 \$ 200,585 \$ 200,585 \$ 200,585 \$ 200,585 \$ 200,785 \$ 200,585 \$ 200,585 \$ 200,585 \$ 200,797,458 \$ 200,797,458 \$ 200,797,458 \$ 200,518 \$ 200,518 \$ 200,518 \$ 200,518 \$ 200,518 \$ 200,518 \$ 200,518 \$ 200,518 \$ 200,518 \$ 200,518 \$ 200,518 \$ 200,518 \$ 200,518 \$ 200,518 \$ 200,518 \$ 200,518 \$ 200,51	Total Revenue	\$14,053,867	\$ 6,351,213	\$ 2,517,719	\$ 22,922,799
Construction \$ - \$ 1,40,045 \$ 1,40,045 \$ 200,0785 \$ 4,388,636 - \$ 10,595,421 \$ 10,595,421 \$ 200,595,421 \$ 200,595,421 \$ 200,595,421 \$ 200,595,421 \$ 200,595,421 \$ 200,515 \$ 200,585 \$ 200,585 \$ 200,585 \$ 200,585 \$ 200,585 \$ 200,585 \$ 200,585 \$ 200,585 \$ 200,585 \$ 200,785 \$ 200,585 \$ 200,585 \$ 200,585 \$ 200,797,458 \$ 200,797,458 \$ 200,797,458 \$ 200,518 \$ 200,518 \$ 200,518 \$ 200,518 \$ 200,518 \$ 200,518 \$ 200,518 \$ 200,518 \$ 200,518 \$ 200,518 \$ 200,518 \$ 200,518 \$ 200,518 \$ 200,518 \$ 200,518 \$ 200,518 \$ 200,51	Expenditures				
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Routine Maintenance 6,206,785 4,388,636 - 10,595,421 Administrative 765,063 296,452 - 1,061,515 State Trunkline 1,967,851 1,967,851 Purchase of Federal Aid	Heavy Maintenance	4,872,769	315,878	===	5,188,647
Routine Maintenance 6,206,785 4,388,636 - 10,595,421 Administrative 765,063 296,452 - 1,061,515 State Trunkline 1,967,851 1,967,851 Purchase of Federal Aid	Heavy Maint. Structures	1,118,124	21,921	= 0	1,140,045
State Trunkline - 1,967,851 1,967,851 Purchase of Federal Aid - - - - Equipment Account Other 322,276 284,152 180,171 786,599 Other - - 57,380 57,380 Total Operating Expenditures \$13,285,017 \$5,307,039 \$2,205,402 \$20,797,458 Net Capital Outlay - - 600,518 600,518 Debt Principal Payment 539,286 - - 539,286 Interest Expense 38,787 - - 38,787 Total Expenditures \$13,863,090 \$5,307,039 \$2,805,920 \$21,976,049 Increase (Decrease) In Available Operating Fund 190,777 1,044,174 (288,201) \$946,750 Beginning Fund Balance 01/01/23 \$201,612 \$5,381,226 \$1,927,760 \$7,510,598 Adjustment to Fund Balance - - - - - - Intra-Fund Transfer - - - - -		6,206,785	4,388,636	=0	10,595,421
Purchase of Federal Aid -	Administrative	765,063	296,452	=	1,061,515
Equipment Account Other 322,276 284,152 180,171 786,599 Other - - 57,380 57,380 Total Operating Expenditures \$13,285,017 \$5,307,039 \$2,205,402 \$20,797,458 Non-Operating Expenditures Net Capital Outlay - - 600,518 600,518 Debt Principal Payment 539,286 - - 539,286 Interest Expense 38,787 - - 38,787 Total Expenditures \$13,863,090 \$5,307,039 \$2,805,920 \$21,976,049 Increase (Decrease) In Available Operating Fund 190,777 1,044,174 (288,201) \$946,750 Beginning Fund Balance 01/01/23 Adjustment to Fund Balance \$ -	State Trunkline	-		1,967,851	1,967,851
Other _ _ 57,380 57,380 Total Operating Expenditures \$13,285,017 \$5,307,039 \$2,205,402 \$20,797,458 Non-Operating Expenditures Net Capital Outlay - - 600,518 600,518 Debt Principal Payment 539,286 - - 539,286 Interest Expense 38,787 - - 38,787 Total Expenditures \$13,863,090 \$5,307,039 \$2,805,920 \$21,976,049 Increase (Decrease) In Available Operating Fund 190,777 1,044,174 (288,201) \$946,750 Beginning Fund Balance 01/01/23 Adjustment to Fund Balance Intra-Fund Transfer \$5,381,226 \$1,927,760 \$7,510,598 Intra-Fund Transfer - - - - - - -	Purchase of Federal Aid		- 9	=	78
Other _ _ 57,380 57,380 Total Operating Expenditures \$13,285,017 \$5,307,039 \$2,205,402 \$20,797,458 Non-Operating Expenditures Net Capital Outlay - - 600,518 600,518 Debt Principal Payment 539,286 - - 539,286 Interest Expense 38,787 - - 38,787 Total Expenditures \$13,863,090 \$5,307,039 \$2,805,920 \$21,976,049 Increase (Decrease) In Available Operating Fund 190,777 1,044,174 (288,201) \$946,750 Beginning Fund Balance 01/01/23 Adjustment to Fund Balance Intra-Fund Transfer \$5,381,226 \$1,927,760 \$7,510,598 Intra-Fund Transfer - - - - - - -	Equipment Account	322,276	284,152	180,171	786,599
Non-Operating Expenditures Net Capital Outlay - - 600,518 600,518 Debt Principal Payment 539,286 - - 539,286 Interest Expense 38,787 - - 38,787 Total Expenditures \$13,863,090 \$5,307,039 \$2,805,920 \$21,976,049 Increase (Decrease) In Available Operating Fund 190,777 1,044,174 (288,201) \$946,750 Beginning Fund Balance 01/01/23 Adjustment to Fund Balance Intra-Fund Transfer \$5,381,226 \$1,927,760 \$7,510,598 Intra-Fund Transfer - - - - -	•	=	=	57,380	57,380
Net Capital Outlay - - 600,518 600,518 Debt Principal Payment 539,286 - - 539,286 Interest Expense 38,787 - - 38,787 Total Expenditures \$13,863,090 \$5,307,039 \$2,805,920 \$21,976,049 Increase (Decrease) In Available Operating Fund 190,777 1,044,174 (288,201) \$946,750 Beginning Fund Balance 01/01/23 Adjustment to Fund Balance Intra-Fund Transfer \$- - <td< td=""><td>Total Operating Expenditures</td><td>\$13,285,017</td><td>\$ 5,307,039</td><td>\$ 2,205,402</td><td>\$ 20,797,458</td></td<>	Total Operating Expenditures	\$13,285,017	\$ 5,307,039	\$ 2,205,402	\$ 20,797,458
Net Capital Outlay - - 600,518 600,518 Debt Principal Payment 539,286 - - 539,286 Interest Expense 38,787 - - 38,787 Total Expenditures \$13,863,090 \$5,307,039 \$2,805,920 \$21,976,049 Increase (Decrease) In Available Operating Fund 190,777 1,044,174 (288,201) \$946,750 Beginning Fund Balance 01/01/23 Adjustment to Fund Balance Intra-Fund Transfer \$- - <td< td=""><td></td><td></td><td></td><td></td><td></td></td<>					
Debt Principal Payment 539,286 - - 539,286 Interest Expense 38,787 - - 38,787 Total Expenditures \$13,863,090 \$5,307,039 \$2,805,920 \$21,976,049 Increase (Decrease) In Available Operating Fund 190,777 1,044,174 (288,201) \$946,750 Beginning Fund Balance 01/01/23 Adjustment to Fund Balance Intra-Fund Transfer \$5,381,226 \$1,927,760 \$7,510,598 Intra-Fund Transfer - - - - - -	Non-Operating Expenditures				
Interest Expense 38,787 - - 38,787 Total Expenditures \$13,863,090 \$5,307,039 \$2,805,920 \$21,976,049 Increase (Decrease) In Available Operating Fund 190,777 1,044,174 (288,201) \$946,750 Beginning Fund Balance 01/01/23 Adjustment to Fund Balance Intra-Fund Transfer \$201,612 \$5,381,226 \$1,927,760 \$7,510,598	Net Capital Outlay	=		600,518	
Total Expenditures	Debt Principal Payment	539,286	=	-	Accessor Central Sections
Increase (Decrease) In Available Operating Fund 190,777 1,044,174 (288,201) \$ 946,750 Beginning Fund Balance 01/01/23 \$ 201,612 \$ 5,381,226 \$ 1,927,760 \$ 7,510,598 Adjustment to Fund Balance \$ - Intra-Fund Transfer	Interest Expense	38,787			38,787
Available Operating Fund 190,777 1,044,174 (288,201) \$ 946,750 Beginning Fund Balance 01/01/23 \$ 201,612 \$ 5,381,226 \$ 1,927,760 \$ 7,510,598 Adjustment to Fund Balance \$	Total Expenditures	\$13,863,090	\$ 5,307,039	\$ 2,805,920	\$ 21,976,049
Available Operating Fund 190,777 1,044,174 (288,201) \$ 946,750 Beginning Fund Balance 01/01/23 \$ 201,612 \$ 5,381,226 \$ 1,927,760 \$ 7,510,598 Adjustment to Fund Balance \$					
Beginning Fund Balance 01/01/23 \$ 201,612 \$ 5,381,226 \$ 1,927,760 \$ 7,510,598 Adjustment to Fund Balance \$ - Intra-Fund Transfer			420 <u>12</u> 002000 120 2 00	,	
Adjustment to Fund Balance \$ - Intra-Fund Transfer	Available Operating Fund	190,777	1,044,174	(288,201)	\$ 946,750
Adjustment to Fund Balance \$ - Intra-Fund Transfer	Beginning Fund Balance 01/01/23	\$ 201,612	\$ 5,381,226	\$ 1,927,760	\$ 7,510,598
	Adjustment to Fund Balance				
Ending Balance 12/31/23 \$ 392,389 \$ 6,425,400 \$ 1,639,559 \$ 8,457,348	Intra-Fund Transfer		5		
	Ending Balance 12/31/23	\$ 392,389	\$ 6,425,400	\$ 1,639,559	\$ 8,457,348

STATEMENT OF REVENUES

	2023	2022	2021	2020
Michigan Transportation Fund County Primary Road Fund County Local Road Fund	\$10,959,439 4,033,757	\$10,504,111 3,827,645	\$10,374,753 3,802,420	\$9,219,193 3,423,236
Total MTF	14,993,196	14,331,756	14,177,173	12,642,429
State Grants State Bridge, Tire Grant and other	1,084,733	2,790,385	755,635	238,111
Total State Grants	1,084,733	2,790,385	755,635	238,111
Federal Aid Revenue Surface Tran. Program (STP)	1,973,052	1,016,512	2,202,190	3,319,795
Total Federal Aid Revenue	1,973,052	1,016,512	2,202,190	3,319,795
County Raised Revenue City & Village Contributions Township Contributions Other Contributions	2,088,388 86,005	3,090,644 67,691	1,823,812 272,288	2,374,166 128,356
Total County Raised Revenue	2,174,393	3,158,335	2,096,100	2,502,522
Trunkline Maintenance Trunkline Non-Maintenance	1,962,505 -	2,058,605 934	2,157,660 1,369	2,031,915 1,884
Miscellaneous Revenue Permit Fees Salvage Sales Interest Earned Royalty Revenue Sundry Refunds Land & Building Sales Gain on Disposal of Equipment Drain Agreements Other Revenues	116,647 3,381 153,552 - 145 - 42,975 - 418,220	110,635 5,369 (198,142) - 261 - - - 2,344,414	117,094 12,572 34,298 - 309 - 15,400 0 39,477	126,457 2,358 43,286 - 279 - 16,909 2,925,000 47,763
Total Miscellaneous Revenue	734,920	2,262,537	219,150	3,162,052
Total Revenue	\$22,922,799	\$25,619,064	\$21,609,277	\$23,898,708

Statement of Expenditures

	2023	2022	2021	2020
Operating Expenditures				
Construction				
Primary Road System	.=	-	-	\$8,145
Local Road System	=		100	==
Total Construction	s =		-	8,145
Heavy Maintenance				
Primary Road System	4,872,769	8,057,331	3,281,672	10,783,842
Primary Bridge & Structures	1,118,124	146,845	1,969,375	1,348,905
Total Primary Heavy Maintenance	5,990,893	8,204,176	5,251,047	12,132,747
Local Road System	315,878	1,106,706	279,172	721,662
Local Bridge & Structures	21,921	48,372	34,867	15,253
Total Local Heavy Maintenance	337,799	1,155,078	314,039	736,915
Total Heavy Maintenance	6,328,692	9,359,254	5,565,086	12,869,662
Routine Maintenance				
Primary Road System	4,876,366	6,256,146	3,966,262	2,417,496
Snow Removal and Ice Control	600,519	857,856	777,871	574,280
Traffic Control	729,900	439,900	419,900	398,237
Total Primary Maintenance	6,206,785	7,553,902	5,164,033	3,390,013
Local Road System	3,925,950	4,073,913	4,088,692	3,049,111
Snow Removal and Ice Control	259,998	357,592	287,871	268,439
Traffic Control	202,688	128,078	132,454	151,046
Total Local Maintenance	4,388,636	4,559,583	4,509,017	3,468,596
Total Routine Maintenance	10,595,421	12,113,485	9,673,050	6,858,609
Administrative Expense	1,061,515	1,082,431	967,693	958,931
State Trunkline Maintenance	1,967,851	2,058,937	2,062,361	2,034,935
State Trunkline Non-Maintenance	-	935	1,365	1,884

Statement of Expenditures

	2023	2022	2021	2020
Equipment Expense			······································	
*Direct Expense	1,484,788	1,562,704	1,610,864	1,515,438
*Indirect Expense	1,333,028	933,769	845,773	868,296
*Operating Expense	385,074	487,332	320,078	185,612
Total Equipment Expense	3,202,890	2,983,805	2,776,715	2,569,346
*Credit to Equipment Expense	(2,416,291)	(2,539,713)	(2,361,808)	(1,892,406)
Net Equipment Expense	786,599	444,092	414,907	676,940
Total Operating Expenditures	\$ 20,740,078	\$ 25,059,134	\$ 18,684,462	\$ 23,409,106
Non-Operating Expenditures Capital Outlay				
Land	\$ -	\$ -	\$ -	\$ -
Buildings	95,667	117,012	49,233	6,759
Road Equipment	1,261,947	83,331	987,564	933,386
Shop, Engineers, & Office Equipment	•	= !'	-	-
Yards & Storage	l es t	-		(0.004)
Equipment Retirement	-	= 0	-	(8,991)
Depletable Assets	(757.000)	(000 570)	(004 540)	(909.700)
Depreciation and Depletion	(757,096)	(832,573)	(961,518)	(898,799)
Net Capital Outlay	600,518	(632,230)	75,279	32,355
Debt Principal Payment	539,286	539,286	550,486	324,286
Other Expense	57,380	585,940	466,698	1,205,111
Interest Expense	38,787	53,634	68,480	24,000
Total Expenditures	\$ 21,976,049	\$ 25,605,764	\$ 19,845,405	\$ 24,994,858

^{*}Direct Expense-Mechanics Wages, fringe benefits and repair parts.

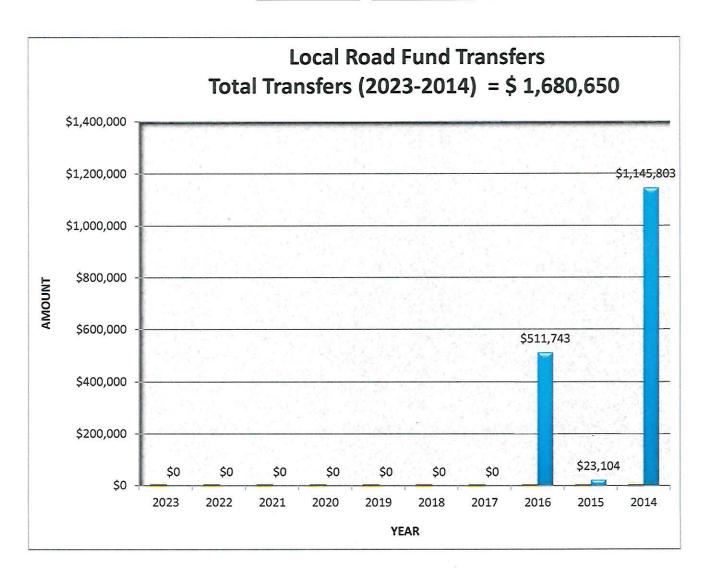
^{*}Indirect Expense-Garage supervision, storage cost, insurances, utilities, garage building maintenance, yard maintenance and building depreciation.

^{*}Operating Expense-Gasoline, diesel, oil, grease, and anti-freeze.

^{*}Credit to Equipment Expense-Equipment rental charged against construction, maintenance and heavy maintenance projects.

STATEMENT OF CHANGES IN FUND BALANCE

Total Revenues	2023 \$ 22,922,799	<u>2022</u> \$ 25,619,064	2021 \$ 21,609,277	2020 \$ 23,898,708
Total Revenues	\$ 22,922,199	\$ 25,019,004	\$ 21,003,277	Ψ 23,030,700
Total Expenditures	\$ 21,975,049	\$ 25,605,764	\$ 19,845,405	\$ 24,994,858
Excess of Revenue Over (Under) Expenditures	\$ 947,750	\$ 13,300	\$ 1,763,872	\$ (1,096,150)
Fund Equity - January 1	\$ 7,510,598	\$ 7,497,298	\$ 5,733,426	\$ 6,829,576
Adjustment	\$ -	\$ -	\$ -	\$ -
Fund Equity - December 31	\$ 8,458,348	\$ 7,510,598	\$ 7,497,298	\$ 5,733,426



BAY COUNTY ROAD COMMISSION

2023 - 2020 TOWNSHIP PAYMENTS

PAID CONTRIBUTIONS ON ROAD AGREEMENTS 2022 2020 2023 2021 **TOWNSHIP BANGOR** 331,538 349,750 360,025 355,629 **BEAVER** 116,452 283,245 153,048 154,996 132,741 189,806 FRANKENLUST 33,705 54,008 201,461 125,718 FRASER 211,466 219,645 120,640 84,523 **GARFIELD** 77,533 150,192 41,661 50,276 78,296 GIBSON 16,864 92,234 HAMPTON 246,049 198,838 152,897 57,053 408,256 KAWKAWLIN 203,770 145,481 MERRITT 104,894 102,510 154,878 91,826 136,190 387,463 1,666 161,134 MONITOR 46,958 76,876 24,501 MT. FOREST 95,777 **PINCONNING** 96,803 153,144 102,637 9,199 PORTSMOUTH 185,471 155,590 170,175 141,773 WILLIAMS 280,695 772,241 70,538 456,275

\$3,090,644

\$1,823,812

\$2,374,166

\$2,088,388

TOTALS

TOWNSHIP MAINTENANCE REPORT

MILEAGE: 370.17

662.02

	PRIMARY	LOCAL
Bangor Township	\$460,522.26	\$647,787.44
Beaver Township	\$418,955.96	\$364,415.97
Frankenlust Township	\$244,940.16	\$181,423.49
Fraser Township	\$140,544.69	\$391,186.17
Garfield Township	\$235,490.63	\$246,997.49
Gibson Township	\$577,439.83	\$160,441.86
Hampton Township	 \$351,884.96	\$411,170.28
Kawkawlin Township	\$237,160.39	\$291,031.28
Merritt Township	\$120,340.02	\$266,234.85
Monitor Township	\$485,486.12	\$327,089.19
Mt. Forest Township	\$142,644.45	\$237,525.54
Pinconning Township	\$341,954.34	\$281,649.75
Portsmouth Township	\$163,936.72	\$264,127.60
Williams Township	\$739,632.47	\$317,555.54
Total Maintenance Expenditures	\$ 4,660,933.00	4,388,636.45
2023 Original Budget	\$ 4,116,457.00	4,486,727.00
Budget vs. Actual Costs	\$ (544,476.00)	98,090.55

TOWNSHIP MAINTENANCE REPORT ALL TOWNSHIPS

	PRIMARY	LOCAL
MILEAGE:	370.17	662.02
DESCRIPTION OF WORK		
Dust Control	\$0.00	\$137,648.02
Placing Gravel	\$5,971.90	\$47,329.83
Blading & Grading	\$1,274.07	\$301,484.74
Chip & Seal	\$7,637.05	\$0.00
AMZ Patching	\$31,132.54	\$76,401.27
Seal Blend	\$0.00	\$0.00
Surface Maintenance	\$408,267.10	\$378,848.78
Crack & Joint Sealing	\$48,309.69	\$64,058.28
Shoulder Maintenance	\$153,252.73	\$33,387.96
Curb & Gutter	\$0.00	\$0.00
Trees & Shrubs	\$113,980.55	\$158,959.39
Drainage & Backslope	\$35,809.79	\$36,480.76
Ditch Clean Out	\$124,013.65	\$127,114.79
Roadside Cleanup	\$8,255.88	\$8,292.60
Grass & Weed Control	\$257,506.54	\$46,444.27
Brush Cutting	\$43,881.69	\$22,126.13
Culvert / Underdrain Maintenance	\$150,334.77	\$156,857.06
Guard Rail & Post	\$67,694.06	\$6,884.28
Sweeping & Flushing	\$19,397.30	\$1,027.99
Winter Maintenance	\$603,851.03	\$259,207.23
Winter Maintenance Patrol	\$0.00	\$790.56
Bridge Structures	\$0.00	\$0.00
Traffic Signs	\$729,899.69	\$202,688.47
Engineering Services	\$0.00	\$0.00
Field Supervision	\$264,630.42	\$32,907.97
Roadway Inspection	\$0.00	\$133.70
Emergency Response	\$16,719.28	\$1,821.57
BCRC Projects	\$1,569,113.27	\$2,287,740.80
Sub-Total of Maint. Expenditures	4,660,933.00	4,388,636.45
2023 Original Budget Countywide - Any Township & Turn Back to Gravel	4,116,457.00	4,131,727.00 <u>355,000.00</u> 4,486,727.00
Budget vs. Actual Costs	(544,476.00)	98,090.55

TOWNSHIP MAINTENANCE REPORT BANGOR TOWNSHIP

		PRIMARY	LOCAL
MILEAGE:		31.4	43.59
DESCRIPTION OF WORK			
Dust Control	\$	-	\$; - ;
Placing Gravel		_	: - :
Blading & Grading			246.13
Chip & Seal		948.50	.=
AMZ Patching		 .	. - .
Seal Blend		-	
Surface Maintenance		74,829.77	51,974.39
Crack & Joint Sealing		5,592.78	1,716.27
Shoulder Maintenance		18,035.21	1,550.28
Curb & Gutter		-	(- 0
Trees & Shrubs		3,623.63	15,237.40
Cleaning Drainage Structures		5,371.93	7,309.96
Ditch Clean Out		342.66	1,469.72
Roadside Cleanup		628.69	2,786.01
Grass & Weed Control		19,061.19	2,017.42
Brush Cutting		2,158.11	320.04
Culvert / Underdrain Maintenance		22,346.27	18,970.95
Guard Rail & Post		4,499.08	275.49
Sweeping & Flushing	_	15,628.00	-
Winter Maintenance		74,594.83	31,490.70
Winter Maintenance Patrol		-	-
Bridge Structures		-	-
Traffic Signs		117,108.46	13,026.10
Engineering Services		=	-
Field Supervision		24,792.03	696.91
Roadway Inspection	_	-	-
Emergency Response		2,570.10	-
BCRC Projects	\$	68,391.02	\$ 498,699.67
Sub-Total of Maint. Expenditures		460,522.26	647,787.44
2023 Original Budget		475,258.00	448,821.00
Budget vs. Actual Costs	\$	14,735.74	\$ (198,966.44)

TOWNSHIP MAINTENANCE REPORT BEAVER TOWNSHIP

	PRIMARY	LOCAL
MILEAGE:	24.18	44.81
DESCRIPTION OF WORK		1
Dust Control	\$ -	\$ =
Placing Gravel	-	-
Blading & Grading	-	-
Chip & Seal	-	-
AMZ Patching	 -	-
Seal Blend	-	-
Surface Maintenance	50,752.53	30,103.15
Crack & Joint Sealing	778.63	12,727.90
Shoulder Maintenance	33,120.30	-
Curb & Gutter	-	~
Trees & Shrubs	15,080.15	6,448.84
Cleaning Drainage Structures	3,616.41	8,309.42
Ditch Clean Out	17,293.18	553.00
Roadside Cleanup	778.89	222.91
Grass & Weed Control	25,052.83	3,708.34
Brush Cutting	10,866.51	550.71
Culvert / Underdrain Maintenance	1,873.40	25,043.14
Guard Rail & Post	9,266.49	· -
Sweeping & Flushing	-	-
Winter Maintenance	45,699.84	14,999.48
Winter Maintenance Patrol	~	-
Bridge Structures	-	e=
Traffic Signs	190,685.74	5,732.31
Engineering Services	-	~-
Field Supervision	14,091.06	696.90
Roadway Inspection	-	133.70
Emergency Response	;-	352.86
BCRC Projects	\$ =	\$ 254,833.31
Sub-Total of Maint. Expenditures	418,955.96	364,415.97
2023 Original Budget	252,135.00	344,872.00
Budget vs. Actual Costs	\$ (166,820.96)	\$ (19,543.97)

TOWNSHIP MAINTENANCE REPORT FRANKENLUST TOWNSHIP

	PRIMARY	LOCAL
MILEAGE:	16.5	29.91
DESCRIPTION OF WORK		
Dust Control	\$ -	\$ -
Placing Gravel	3,531.42	=
Blading & Grading	781.79	3,927.85
Chip & Seal	-	=
AMZ Patching	17,355.95	2,074.55
Seal Blend	-	-
Surface Maintenance	17,774.10	17,234.89
Crack & Joint Sealing	972.64	13,225.80
Shoulder Maintenance	5,492.10	-
Curb & Gutter	-	-
Trees & Shrubs	10,947.52	10,343.49
Cleaning Drainage Structures	393.16	-
Ditch Clean Out	16,082.76	5,790.57
Roadside Cleanup	851.10	250.32
Grass & Weed Control	12,223.93	682.02
Brush Cutting	11,225.62	1,961.74
Culvert / Underdrain Maintenance	8,842.98	7,085.98
Guard Rail & Post	1,792.06	138.67
Sweeping & Flushing	-	-
Winter Maintenance	35,313.91	12,323.55
Winter Maintenance Patrol	-	-
Bridge Structures	~	-
Traffic Signs	22,578.13	7,136.59
Engineering Services	-	=
Field Supervision	14,475.11	7,036.11
Roadway Inspection	-	=
Emergency Response	7,667.32	-
BCRC Projects	\$ 56,638.56	\$ 92,211.36
Sub-Total of Maint. Expenditures	244,940.16	181,423.49
2023 Original Budget	275,026.00	277,172.00
Budget vs. Actual Costs	\$ 30,085.84	\$ 95,748.51

TOWNSHIP MAINTENANCE REPORT FRASER TOWNSHIP

		PRIMARY	LOCAL
MIL	EAGE:	28.39	57.15
DESCRIPTION OF WORK			
Dust Control	9	\$ -	\$ 2,725.19
Placing Gravel		-	5,433.92
Blading & Grading		=	8,894.36
Chip & Seal		a	-
AMZ Patching		=	18,354.29
Seal Blend		=	-
Surface Maintenance	-	18,445.24	10,251.19
Crack & Joint Sealing		=	-
Shoulder Maintenance		9,115.14	5,018.50
Curb & Gutter			-
Trees & Shrubs		4,624.27	1,661.91
Cleaning Drainage Structures		263.87	2,357.65
Ditch Clean Out		3,786.67	6,069.40
Roadside Cleanup	*	179.44	385.73
Grass & Weed Control		13,610.86	6,425.63
Brush Cutting		176.25	_
Culvert / Underdrain Maintenance		1,200.19	1,822.50
Guard Rail & Post		170.52	-
Sweeping & Flushing		_	-
Winter Maintenance		39,427.18	22,165.25
Winter Maintenance Patrol		<u>#</u> :	_
Bridge Structures		=	-
Traffic Signs		18,947.99	31,369.30
Engineering Services		-	=
Field Supervision		25,211.54	499.33
Roadway Inspection		<u> </u>	-
Emergency Response		380.61	-
BCRC Projects	\$	5,004.92	\$ 267,752.02
Sub-Total of Maint. Expenditures		140,544.69	391,186.17
2023 Original Budget		200,105.00	287,302.00
Budget vs. Actual Costs	(59,560.31	\$ (103,884.17)

TOWNSHIP MAINTENANCE REPORT GARFIELD TOWNSHIP

		PRIMARY		LOCAL
MILEAGE:		24.5		41.59
DESCRIPTION OF WORK				
Dust Control	\$:=	\$	22,473.02
Placing Gravel		-		5,035.67
Blading & Grading		-		64,207.72
Chip & Seal		· -		==
AMZ Patching		-		= :
Seal Blend				-
Surface Maintenance		15,768.37		13,498.41
Crack & Joint Sealing		-		-
Shoulder Maintenance		1,913.51		253.33
Curb & Gutter		-		· —
Trees & Shrubs		12,953.61		18,819.75
Cleaning Drainage Structures		3,035.65		1,091.33
Ditch Clean Out		22,736.37		32,195.53
Roadside Cleanup		778.20	15	
Grass & Weed Control		15,227.36		9,191.53
Brush Cutting		627.80		1,619.50
Culvert / Underdrain Maintenance		2,586.47		13,260.13
Guard Rail & Post		23,961.46		802.22
Sweeping & Flushing		-		_
Winter Maintenance		29,181.88		15,985.59
Winter Maintenance Patrol		_		=
Bridge Structures		- 1		
Traffic Signs		15,557.07		8,356.65
Engineering Services		·=		00 P PREV
Field Supervision		25,862.91		142.51
Roadway Inspection		-		_
Emergency Response	10	287.00		, = 5
BCRC Projects	\$	65,012.97	\$	40,064.60
Sub-Total of Maint. Expenditures		235,490.63		246,997.49
2023 Original Budget		180,182.00		279,420.00
Budget vs. Actual Costs	\$	(55,308.63)	\$	32,422.51

TOWNSHIP MAINTENANCE REPORT GIBSON TOWNSHIP

			PRIMARY	LOCAL
MII	LEAGE:		16.97	46.64
DESCRIPTION OF WORK				
Dust Control		\$	-	\$ 28,918.34
Placing Gravel			-	6,637.59
Blading & Grading			_	55,016.78
Chip & Seal			6,688.55	х=
AMZ Patching			<u> </u>	1=
Seal Blend			-	_
Surface Maintenance			11,393.25	16,531.43
Crack & Joint Sealing			5,550.75	: -
Shoulder Maintenance			2,630.66	
Curb & Gutter				:-
Trees & Shrubs			3,676.67	13,530.57
Cleaning Drainage Structures			408.70	347.92
Ditch Clean Out			23,769.72	3,522.08
Roadside Cleanup			966.91	655.02
Grass & Weed Control			12,315.39	1,242.27
Brush Cutting			74.86	653.28
Culvert / Underdrain Maintenance			1,511.01	7,149.25
Guard Rail & Post			618.82	8-
Sweeping & Flushing			_	_
Winter Maintenance	25	8	20,113.13	13,910.62
Winter Maintenance Patrol			_	:=
Bridge Structures			-	-
Traffic Signs			11,457.89	11,810.76
Engineering Services			=	_
Field Supervision			17,612.16	146.81
Roadway Inspection				-
Emergency Response			-,	369.14
BCRC Projects		\$	458,651.36	\$.=
Sub-Total of Maint. Expenditures			577,439.83	160,441.86
2023 Original Budget			229,344.00	215,814.00
Budget vs. Actual Costs		\$	(348,095.83)	\$ 55,372.14

TOWNSHIP MAINTENANCE REPORT HAMPTON TOWNSHIP

		PRIMARY	LOCAL
M	LEAGE:	20.87	63.69
DESCRIPTION OF WORK			
Dust Control	\$	-	\$ t a.
Placing Gravel		-	-
Blading & Grading		492.28	5,533.85
Chip & Seal		-	-
AMZ Patching		-	12,732.27
Seal Blend		- ,	.=
Surface Maintenance		34,329.03	27,306.55
Crack & Joint Sealing		8,698.63	14,547.82
Shoulder Maintenance		5,814.53	3,364.98
Curb & Gutter		-	-
Trees & Shrubs		-	12,685.64
Cleaning Drainage Structures		-	500.89
Ditch Clean Out		-	=
Roadside Cleanup		285.16	=
Grass & Weed Control		19,469.62	1,672.89
Brush Cutting		1,257.73	767.00
Culvert / Underdrain Maintenance		11,444.43	8,804.73
Guard Rail & Post		1,737.40	_
Sweeping & Flushing		3,769.30	
Winter Maintenance		51,402.36	21,220.34
Winter Maintenance Patrol		9 = 9	790.56
Bridge Structures		(-)	- =
Traffic Signs		53,403.05	15,773.34
Engineering Services		-	
Field Supervision		19,686.47	8,586.20
Roadway Inspection		-	-
Emergency Response		s -	-
BCRC Projects	\$	140,094.97	\$ 276,883.22
Sub-Total of Maint. Expenditures		351,884.96	411,170.28
2023 Original Budget		228,958.00	349,364.00
Budget vs. Actual Costs	\$	(122,926.96)	\$ (61,806.28)

TOWNSHIP MAINTENANCE REPORT KAWKAWLIN TOWNSHIP

		PRIMARY	LOCAL
MILE	AGE:	27.89	50.95
DESCRIPTION OF WORK			
Dust Control	\$	=	\$ -
Placing Gravel		=	11,836.20
Blading & Grading		=	1,462.60
Chip & Seal		=	-
AMZ Patching		=	3,539.65
Seal Blend		-	-
Surface Maintenance		35,566.75	51,923.33
Crack & Joint Sealing		7,808.17	-
Shoulder Maintenance		10,634.33	3,394.21
Curb & Gutter		-	-
Trees & Shrubs		6,068.27	35,971.00
Cleaning Drainage Structures		5,437.71	3,291.29
Ditch Clean Out		9,761.90	18,683.45
Roadside Cleanup		655.32	711.68
Grass & Weed Control		22,950.56	6,463.38
Brush Cutting		469.84	1,229.13
Culvert / Underdrain Maintenance		1,620.00	21,182.22
Guard Rail & Post		941.62	1,141.99
Sweeping & Flushing		<u>-</u> -	-
Winter Maintenance		49,798.40	20,588.39
Winter Maintenance Patrol		=	-
Bridge Structures		2	-
Traffic Signs		35,061.39	16,866.57
Engineering Services		9	-
Field Supervision		13,845.60	888.36
Roadway Inspection		=	-
Emergency Response		1,395.48	-
BCRC Projects	\$	35,145.05	\$ 91,857.83
Sub-Total of Maint. Expenditures		237,160.39	291,031.28
2023 Original Budget		530,922.00	186,428.00
Budget vs. Actual Costs	\$	293,761.61	\$ (104,603.28)

TOWNSHIP MAINTENANCE REPORT MERRITT TOWNSHIP

	PRIMARY	*	LOCAL
MILEAGE:	17.44		56.49
DESCRIPTION OF WORK			
Dust Control	\$ -	\$	4,567.39
Placing Gravel	=.		3,177.64
Blading & Grading	=		32,124.77
Chip & Seal			
AMZ Patching	786.91		26,200.50
Seal Blend	-		-
Surface Maintenance	13,958.86		26,875.31
Crack & Joint Sealing	-		-
Shoulder Maintenance	12,045.30		7,172.00
Curb & Gutter	_		-
Trees & Shrubs	-		2,505.16
Cleaning Drainage Structures	 _		-
Ditch Clean Out	944.69		-
Roadside Cleanup			-
Grass & Weed Control	 14,467.82		5,106.39
Brush Cutting	372.92		_
Culvert / Underdrain Maintenance	7,907.08		397.97
Guard Rail & Post	-		3,280.62
Sweeping & Flushing	-		-
Winter Maintenance	35,156.09		12,797.57
Winter Maintenance Patrol	_		
Bridge Structures	-		=
Traffic Signs	19,178.54		21,748.50
Engineering Services	-		=
Field Supervision	15,190.48		6,986.31
Roadway Inspection	-		-
Emergency Response	331.33		309.02
BCRC Projects	\$	\$	112,985.70
Sub-Total of Maint. Expenditures	120,340.02		266,234.85
2023 Original Budget	197,027.00		310,793.00
Budget vs. Actual Costs	\$ 76,686.98	\$	44,558.15

TOWNSHIP MAINTENANCE REPORT MONITOR TOWNSHIP

	PRIMARY	LOCAL
MILEAGE:	53.83	58.95
DESCRIPTION OF WORK		
Dust Control	\$ 삗	\$ 680.84
Placing Gravel	1,514.85	-
Blading & Grading	-	9,399.10
Chip & Seal	-	-
AMZ Patching	=	-
Seal Blend	=	×
Surface Maintenance	43,298.30	23,213.98
Crack & Joint Sealing	18,908.09	21,840.49
Shoulder Maintenance	24,286.16	987.86
Curb & Gutter	5.	-
Trees & Shrubs	12,258.47	13,152.12
Cleaning Drainage Structures	4,974.24	4,504.52
Ditch Clean Out	5,261.90	34,832.77
Roadside Cleanup	1,180.69	146.82
Grass & Weed Control	32,204.77	2,430.13
Brush Cutting	8,167.67	2,786.36
Culvert / Underdrain Maintenance	32,142.93	1,062.24
Guard Rail & Post	20,085.83	-
Sweeping & Flushing	-	1,027.99
Winter Maintenance	65,423.56	31,775.86
Winter Maintenance Patrol	-	-
Bridge Structures	-	-
Traffic Signs	113,296.08	19,725.07
Engineering Services	=	_
Field Supervision	14,650.07	601.82
Roadway Inspection	·	느
Emergency Response	2,096.47	274.59
BCRC Projects	\$ 85,736.04	\$ 158,646.63
Sub-Total of Maint. Expenditures	485,486.12	327,089.19
2023 Original Budget	534,881.00	272,470.00
Budget vs. Actual Costs	\$ 49,394.88	\$ (54,619.19)
Salzburg Road HMA Resurfacing	\$ 1,545,851.73	

TOWNSHIP MAINTENANCE REPORT MT. FOREST TOWNSHIP

			PRIMARY	LOCAL
	MILEAGE:		27.14	41.55
DESCRIPTION OF WORK		***		
Dust Control		\$	-	\$ 54,442.17
Placing Gravel			-	12,728.68
Blading & Grading			_	77,005.67
Chip & Seal	···		_	-
AMZ Patching			6,191.51	-
Seal Blend			-	X=
Surface Maintenance			34,957.22	13,118.33
Crack & Joint Sealing			=	7 = (
Shoulder Maintenance			9,294.91	2,110.66
Curb & Gutter				
Trees & Shrubs			6,272.47	2,605.36
Cleaning Drainage Structures			2,479.74	255.37
Ditch Clean Out			4,935.73	4,752.57
Roadside Cleanup			326.55	-
Grass & Weed Control			15,904.26	2,693.70
Brush Cutting			3,451.58	-
Culvert / Underdrain Maintenance			5,029.39	5,218.82
Guard Rail & Post			-	616.04
Sweeping & Flushing			-	-
Winter Maintenance			23,427.78	13,149.12
Winter Maintenance Patrol			_	
Bridge Structures			_	-
Traffic Signs			9,337.16	12,901.49
Engineering Services			-	z -
Field Supervision			20,628.40	293.64
Roadway Inspection			-	-
Emergency Response			407.75	146.82
BCRC Projects		\$	=	\$ 35,487.10
Sub-Total of Maint. Expenditures			142,644.45	237,525.54
2023 Original Budget			296,425.00	243,226.00
Budget vs. Actual Costs		\$	153,780.55	\$ 5,700.46

TOWNSHIP MAINTENANCE REPORT PINCONNING TOWNSHIP

	PRIMARY	LOCAL
MILEAGE:	28.44	56.33
DESCRIPTION OF WORK		
Dust Control	- \$	\$ 20,435.03
Placing Gravel	-	2,480.13
Blading & Grading	-	20,495.52
Chip & Seal	æ	<u></u>
AMZ Patching	6,798.17	268.26
Seal Blend	_	-
Surface Maintenance	12,869.48	29,653.17
Crack & Joint Sealing	-	-,
Shoulder Maintenance	3,358.49	4,966.64
Curb & Gutter	-	
Trees & Shrubs	3,468.37	13,512.35
Cleaning Drainage Structures	-	1,687.35
Ditch Clean Out	5,716.03	3,887.79
Roadside Cleanup	122.22	518.15
Grass & Weed Control	14,399.82	1,409.85
Brush Cutting	270.62	8,441.16
Culvert / Underdrain Maintenance	2,712.27	13,131.53
Guard Rail & Post	2,015.08	_
Sweeping & Flushing	-	_
Winter Maintenance	42,830.43	14,440.69
Winter Maintenance Patrol	_	_
Bridge Structures	_	_
Traffic Signs	36,475.18	17,145.71
Engineering Services	=	=
Field Supervision	24,909.22	293.64
Roadway Inspection	0 =	-
Emergency Response	528.32	==
BCRC Projects	\$ 185,480.64	\$ 128,882.78
Sub-Total of Maint. Expenditures	341,954.34	281,649.75
2023 Original Budget	178,724.00	225,043.00
Budget vs. Actual Costs	\$ (163,230.34)	\$ (56,606.75)

TOWNSHIP MAINTENANCE REPORT PORTSMOUTH TOWNSHIP

		PRIMARY	LOCAL
MILEAGE:		18.03	34.78
DESCRIPTION OF WORK			
Dust Control	\$		\$ n 1320 2-32
Placing Gravel		925.63	=
Blading & Grading		-	-
Chip & Seal		i – 1	-
AMZ Patching		·-	1,971.41
Seal Blend		Q - 1	_
Surface Maintenance		11,357.78	13,908.20
Crack & Joint Sealing		-	-
Shoulder Maintenance		1,328.54	245.53
Curb & Gutter		87 - 1	-
Trees & Shrubs		1,866.87	1,968.32
Cleaning Drainage Structures		\$ - 1	
Ditch Clean Out		×-	_
Roadside Cleanup		518.02	1,671.42
Grass & Weed Control		9,831.82	1,589.84
Brush Cutting		= n = 1	1,067.45
Culvert / Underdrain Maintenance		10,120.26	27,166.51
Guard Rail & Post		-	_
Sweeping & Flushing		2 - 3	-
Winter Maintenance		33,110.13	10,052.54
Winter Maintenance Patrol		3 .— 3	-
Bridge Structures		2=1	_
Traffic Signs		26,923.18	7,430.17
Engineering Services		×= 1	<u>~</u>
Field Supervision		18,542.79	5,089.16
Roadway Inspection	1	<u></u>	-
Emergency Response		=	2000 2000
BCRC Projects	\$	49,411.70	\$ 191,967.05
Sub-Total of Maint. Expenditures		163,936.72	264,127.60
2023 Original Budget		159,487.00	297,864.00
Budget vs. Actual Costs	\$	(4,449.72)	\$ 33,736.40

TOWNSHIP MAINTENANCE REPORT WILLIAMS TOWNSHIP

	PRIMARY	LOCAL
MILEAGE:	34.59	35.59
DESCRIPTION OF WORK		
Dust Control	\$ -	\$ 3,406.04
Placing Gravel	-	
Blading & Grading	⊟ i	23,170.39
Chip & Seal	=	=
AMZ Patching	-	11,260.34
Seal Blend	=	=
Surface Maintenance	32,966.42	53,256.45
Crack & Joint Sealing		4 5 4
Shoulder Maintenance	16,183.55	4,323.97
Curb & Gutter	-	=
Trees & Shrubs	33,140.25	10,517.48
Cleaning Drainage Structures	9,828.38	6,825.06
Ditch Clean Out	13,382.04	15,357.91
Roadside Cleanup	984.69	944.54
Grass & Weed Control	30,786.31	1,810.88
Brush Cutting	4,762.18	2,729.76
Culvert / Underdrain Maintenance	40,998.09	6,561.09
Guard Rail & Post	2,605.70	629.25
Sweeping & Flushing	-	_
Winter Maintenance	58,371.51	24,307.53
Winter Maintenance Patrol	-	n 🖦
Bridge Structures		 =
Traffic Signs	59,889.83	13,665.91
Engineering Services	-	_
Field Supervision	15,132.58	950.27
Roadway Inspection	=	=
Emergency Response	1,054.90	369.14
BCRC Projects	\$ 419,546.04	\$ 137,469.53
Sub-Total of Maint. Expenditures	739,632.47	317,555.54
2023 Original Budget	377,983.00	393,138.00
Budget vs. Actual Costs	\$ (361,649.47)	\$ 75,582.46

2023 LOCAL CONSTRUCTION

Project#	Road Name	Description	Total Costs

TOTAL 2023 LOCAL CONSTRUCTION COSTS

\$0.00

2023 PRIMARY CONSTRUCTION

			Total
Project #	Road Name	Description	Costs

TOTAL 2023 PRIMARY PROJECT COSTS

\$0.00

2023 LOCAL BRIDGE STRUCTURES

Project#	Description	Total Costs	
201248	Stevenson Road Bridge over SB Pine	\$5,969.82	
204437	Bridge Safety Inspections	\$10,180.25	
204439	Bridge Load Ratings	\$1,621.06	
205473	Bridge Safety Inspections	\$4,149.91	

TOTAL 2023 LOCAL BRIDGE STRUCTURES COSTS \$21,921.04

2023 PRIMARY BRIDGE STRUCTURES

		Total
Project #	Description	Costs
120015	Mackinaw Road Bridge Over Johnson Drain	\$704.64
203726	Mackinaw Road Bridge Over Whitefeather	\$351,887.38
203962	Bridges(4) Preventative Maintenance	\$660,966.26
204436	Bridge Safety Inspections	\$3,696.01
204438	Bridge Load Ratings	\$1,621.06
204440	Underwater Bridge Inspection	\$6,484.24
205472	Bridge Safety Inspections	\$8,688.87
205487	Doud Road Bridge Over NB Kawkawlin	\$84,075.82

TOTAL 2023 PRIMARY BRIDGE STRUCTURES COSTS \$1,118,124.28

2023 PRIMARY HEAVY MAINTENANCE

Project#	Road Name	From Location	To Location	Description	Total Costs
113014	Patterson	Wheeler	Wilder	Reconstruction of 2 Lane Road	\$1,944.33
116004	State Park	Entrance	Wilder	Design Rehabilitation of Road	\$2,020.66
118037	Euclid	M-84	Hotchkiss	Reconstruct Including Curb & Gutter	\$426,020.16
120005	Mackinaw	Townline 16	Cody Estey	Reconstruct, Crush & Shape	\$1,491.37
200574	Garfield	Linwood	Erickson	3R Pulverize and HMA Pave	\$18,203.10
200575	Midland	US-10	Carter	3R Pulverize and HMA Pave	\$48,706.03
200576	3 Mile	M-84	Midland	3R Pulverize and HMA Pave	\$72,517.77
200845	Garfield	Townline 16	Pinconning	HMA Resurface	\$985,420.82
203192	7 Mile	Salzburg	Midland	Cold Mill & Repave with HMA	\$8,427.89
203973	Cody Estey	M-13	Mt. Forest	HMA Resurface	\$1,329,938.01
204405	Garfield	Erickson	Townline 16	HMA Resurface	\$1,107,196.80
204902	Garfield	Over the Hudson	Drain	Remove Concrete Headwall	\$1,463.02
205845	Pinconning	11 Mile	9 Mile	Mill & Fill	\$823,830.83
206501	7 Mile	Linwood	Erickson	Reconstruction of existing roadway	\$45,588.60

TOTAL 2023 PRIMARY HEAVY MAINT. COSTS

\$4,872,769.39

2023 LOCAL HEAVY MAINTENANCE

Project#	Road Name	From Location	To Location	Description	Total Costs
206054	Sherman	7 Mile	West End	Place Aggregate	\$17,701.10
206065	River	7 Mile	8 Mile	Crush & Shape, Place Aggregate	\$59,929.40
206066	Boutell	Fraser	Mackinaw	Crush & Shape, Place Aggregate	\$59,443.07
206289	9 Mile	Wheeler	Chip	Crush & Shape, Place Aggregate	\$58,074.83
206320	Anderson	8 Mile	9 Mile	Crush & Shape, Place Aggregate	\$41,229.90
206499	Borton	Nolet	30' West	Storm Sewer Install	\$79,499.47

TOTAL 2023 LOCAL HEAVY MAINT. COSTS

\$315,877.77

2023 PRIMARY CHIP SEAL

Project #	Road Name	From Location	To Location	Description	Total Costs
205997	Wheeler	Bay-Mid Line	7 Mile	Rubber Single Seal	\$414,512.60
205998	Grim	Bay-Gladwin Line	Standish	Rubber Single Seal	\$101,317.69
206000	Pine	Munger	German	Single Seal	\$ 49,411.70
206001	Cody Estey	7 Mile	M-13	Single Seal	\$ 78,933.89
206003	Pinconning	7 Mile	M-13	Single Seal	\$ 65,033.49
206005	Pinconning	City Limits	East End	Single Seal	\$ 36,817.06
206007	Mackinaw	Wheeler	Beaver	Single Seal	\$ 40,802.00
206009	Wheeler	2 Mile	M-247	Single Seal	\$ 20,756.77
206010	7 Mile	Hotchkiss	Salzburg	Single Seal	\$ 30,152.14
206011	Borton	City Limits	Knight	Single Seal	\$ 50,934.04
206012	Knight	Cass	M-25	Single Seal	\$ 45,344.79
206087	Hotchkiss	M-84	S. Euclid	Single Seal	\$ 98,159.13
206167	Standish	Whitefeather	M-61	Rubber Single Seal	\$357,333.67
206191	Erickson	0.7 mi. W. of Flajole	Garfield	Rubber Single Seal	\$ 65,012.97

TOTAL 2023 PRIMARY CHIP SEAL COSTS

\$1,454,521.94

2023 LOCAL CHIP SEAL

Project #	Road Name	Location	Location	Description	Costs
200770	9 Mile	Beaver	River	Single Seal	\$1,537.68
205953	4 Mile	Hotchkiss	Salzburg	Single Seal	\$19,790.98
205954	Wilder	4 Mile	West End	Single Seal	\$17,192.60
205955	Townline 14	I-75	Old Beaver	Single Seal	\$28,575.31
206046	Fraser	Linwood	Kitchen	Single Seal	\$57,574.90
206047	Tower Beach	Coggins	Townline 16	Single Seal	\$25,681.75
206048	Anderson	M-13	East End	Single Seal	\$20,566.48
206049	Elevator	Linwood	Sherman	Single Seal	\$29,598.77
206050	Peters Beach	Elevator	East End	Single Seal	\$8,445.89
206051	Sherman	Kaiser	East End	Single Seal	\$11,746.40
206052	Bellor	Elevator	East End	Single Seal	\$6,047.11
206053	Benjamin	Elevator	East End	Single Seal	\$7,574.13
206057	Arms	Knight	Finn	Single Seal	\$27,749.23
206058	Bowker	Cass	Youngs Ditch	Single Seal	\$24,749.21
206059	Burns	Center	Nebobish	Single Seal	\$12,367.05
206060	Callahan	Cass	Center	Single Seal	\$37,952.66
206061	Nolet	Cass	Center	Single Seal	\$40,189.18
206062	Hampton	Farley	Callahan	Single Seal	\$20,612.05
206063	Knight	Hampton	North End	Single Seal	\$32,789.17
206064	Powell	Center	Nebobish	Single Seal	\$15,855.23
206067	Lauria	Mackinaw	Old Beaver	Single Seal	\$20,837.99
206068	Schmidt	Mackinaw	West End	Double Seal	\$18,849.29
206143	Schoof	Farley	Bowker	Single Seal	\$38,494.89
206144	Nolet	Russell	German	Single Seal	\$26,160.74
206145	Markel	M-15	Callahan	Single Seal	\$36,096.72
206146	Callahan	Markel	Wilshire	Single Seal	\$12,233.35
206148	Trumbull	Cass	Bullock	Single Seal	\$29,080.39
206149	SE Boutell	Munger	Russell	Single Seal	\$35,429.57
206150	Meilan	German	Youngs Ditch	Single Seal	\$40,808.49
206151	Halstead	Knight	Jones	Single Seal	\$19,652.30
206152	Jones	German	Youngs Ditch	Single Seal	\$45,813.36
206153	SE Boutell	Cass	Youngs Ditch	Single Seal	\$21,182.94
206186	Mt. Forest	7 Mile	8 Mile	Single Seal	\$19,940.73
206286	Rogers	Wilder	Wheeler	Single Seal	\$19,202.82
206287	Flajole	Wheeler	Townline 14	Single Seal	\$18,099.09
206288	Flajole	Salzburg	Overpass	Double Seal	\$57,736.13
206321	Eight Mile	Linwood	Anderson	Single Seal	\$16,484.64

TOTAL 2023 LOCAL CHIP SEAL COSTS

\$922,699.22